

E Ink Spectra™ 6, A1, A2 Size; E Ink Marquee™, 55"



SHARP @ ISE

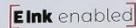
E Ink Spectra™ 6, 32"

Samsung @ ISE

Outdoor ePaper Signage



E Ink Marquee™



E Ink Marquee™, 55"

AUO @ ISE



E Ink Marquee™, 55"

DynaScan @ ISE



2025 Q4 Investor Conference

Safe Harbor Statement

Statements in this presentation that are not strictly historical, including the statements regarding the market, economy, the Company's ePaper and other business, the Company's future product launches, the Company's positioning and expectations for 2026 and future periods, and any other statements regarding events or developments that we believe or anticipate will or may occur in the future, may be "forward-looking" statements within the meaning of the securities laws in Taiwan. There are a number of important factors that could cause actual events to differ materially from those suggested or indicated by such forward-looking statements and you should not place undue reliance on any such forward-looking statements. These factors include, among other things, the uncertainty in the economy, contractions or growth rates and cyclicity of markets we serve, competition, our ability to develop and successfully market new products and technologies and expand into new markets, our ability to successfully identify, consummate and integrate appropriate acquisitions, contingent liabilities relating to acquisitions, risks relating to potential impairment of goodwill and other long-lived

assets, currency exchange rates, our compliance with applicable laws and regulations and changes in applicable laws and regulations, tax audits and changes in our tax rate and income tax liabilities, litigation and other contingent liabilities including intellectual property and environmental matters, risks relating to product defects and recalls, the impact of our debt obligations on our operations, raw material costs, our ability to adjust purchases and manufacturing capacity to reflect market conditions, legislative reforms and other changes in industry, labor matters, our relationships with and the performance of our customers and partners, risks relating to man-made and natural disasters, our ability to achieve projected cost reductions and growth, and international economic, political, legal and business factors. These forward-looking statements speak only as of the date of this presentation and the Company does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise.

Q4 and 2025 Key Highlights

- Revenue was the second highest on record, while net income exceeded NT\$10 billion and both operating profit and net income reached record highs
- Non-Op decreased from FX variance

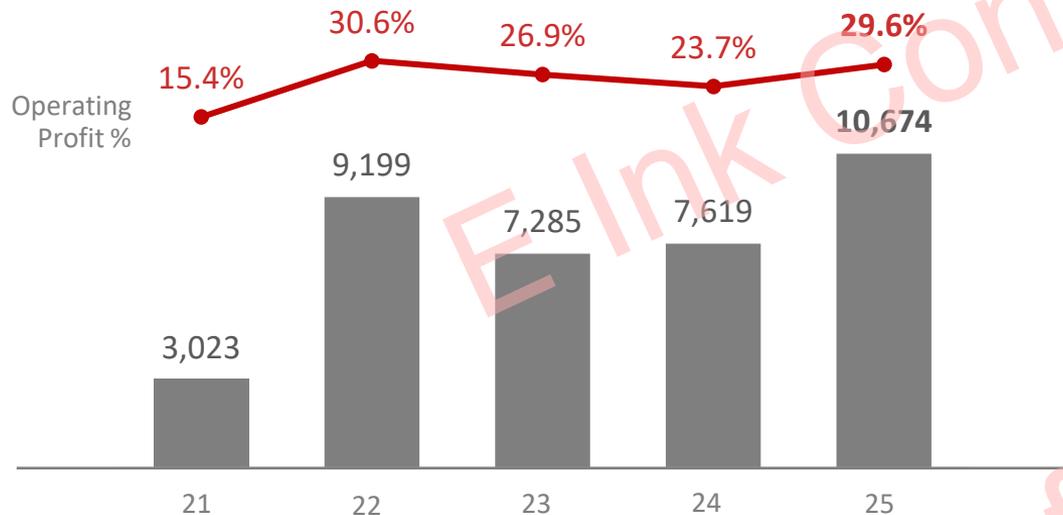
NTD, Million	2025	YoY	25.Q4	YoY
Revenue	36,116	+12%	7,016	-28%
Operating Profit	10,674 29.6%	+40%	688 9.8%	-76%
Non-Op Income	2,089	-36%	685	-52%
Net Income	10,515 29.1%	+19%	1,119 15.9%	-68%
EPS	9.14 NTD		0.97 NTD	



Operating Profit

Operating Profit experienced modest growth

- Operating profit experienced modest growth due to the technology transition
- Continuing investment in R&D and talent to explore new applications and meet market demands



北美館日 來串門子

大合照

如想擔任「漫遊者」
請於13:00起至30迴廊向工作人員報名
名額有限，額滿為止

3樓30迴廊
13:00-17:00
2025.12.20 SAT

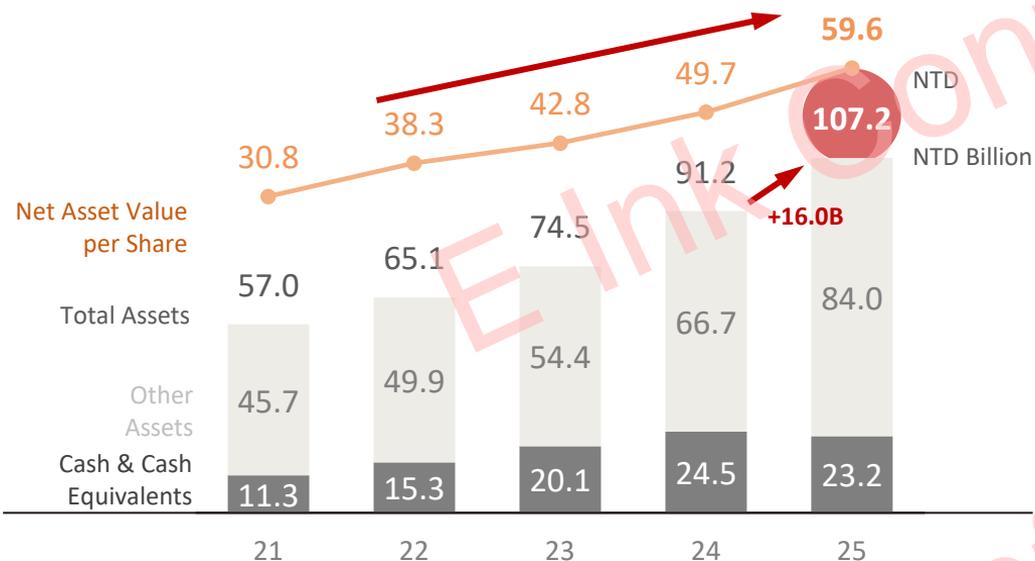
臺北市立美術館
Taipei Fine Arts Museum

Eink

Assets

Increasing Assets and Net Asset Value per Share

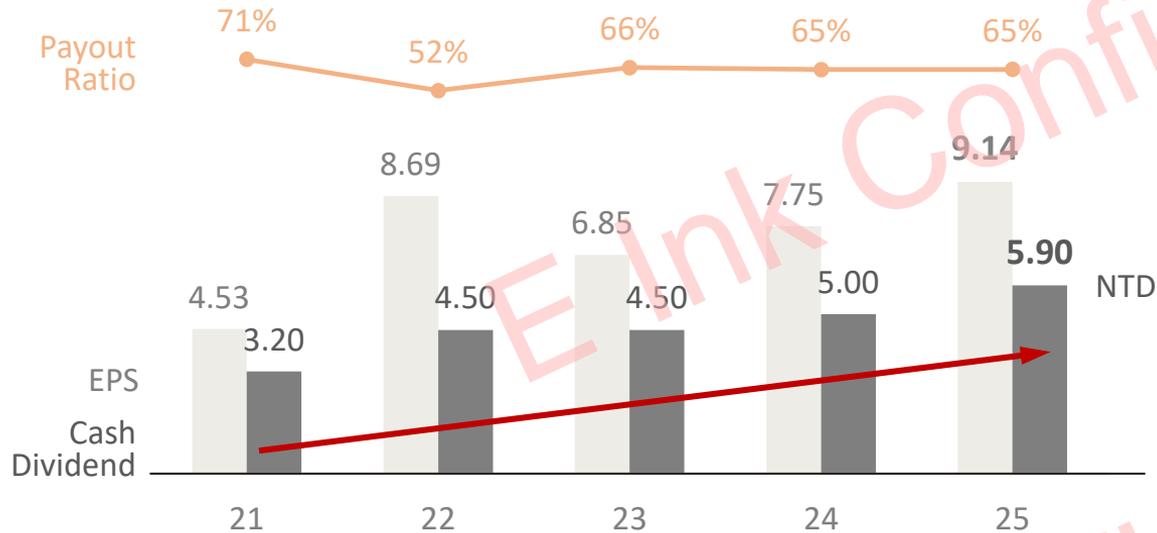
- Total assets increased from operating growth and financial investments
- Growing net asset value per share
- Total assets surpassed NTD 100 billion milestone



Dividend Payout

Appropriate Dividend

- Appropriate Dividend along with the company's growth
- Appropriate Retained Earnings for future growth



AI is Limited by Energy, Not Silicon

469 TWh/year

Incremental AI Energy Demand 2025 vs 2030

- AI is an energy revolution, not just a compute revolution.
- AI energy demand growing at 15% CAGR.
- This increase equals Germany's annual energy demand.

L5 | Applications & User Interfaces

L4 | Models & Algorithms

L3 | Data Centers & Physical Infrastructure

L2 | AI Foundries

L1 | Energy & Grid Capacity

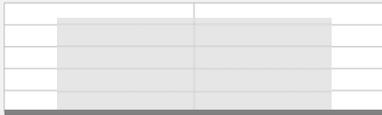
Strategic Thesis **Efficiency at the edge (L5) determines capacity at the core (L1-L3). Reducing energy demand at Layer 5 frees vital power resources for AI infrastructure.**

Sustainable Displays Powering the AI Era

LCD, Legacy Model

2,083 Wh/Day*

Assumes 148.8 W × 14 hours



99.9%
Energy
Reduction

Physics of Displays

ePaper, Energy-Native Model

2.53 Wh/Day

Assumes 0.1 W standby + periodic refresh



* Power consumption using the average energy use of 30-88" LCD/LED displays.

469 TWh/year

AI Energy Growth
2025 vs 2030

759 kWh/year

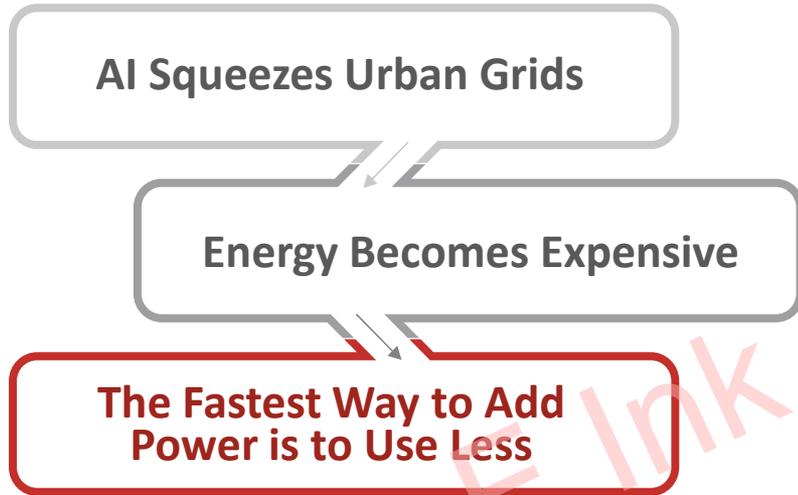
Energy Saved per
Display

=

618 Million

ePaper Displays
to Offset this Growth

ePaper is the Energy Infrastructure of AI



Harvesting efficiency at the edge significantly reduces reliance on new power generation.

**AI Needs Power.
E Ink Saves Power.**

**Enabling AI Expansion Through
Display Transformation.**

ePaper transforms L5 AI applications from an energy liability into vital energy infrastructure.

More Color, Broader Adoption

Color eReader & eNote with BOOX, Bigme, Hanvo, iFLYTEK, iReader, Kindle, Readmoo, reMarkable...



Displays Without Boundaries



Smart Retail



SMARTWIZ+ art

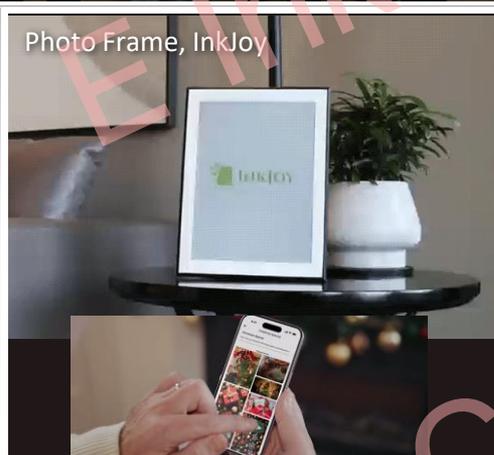
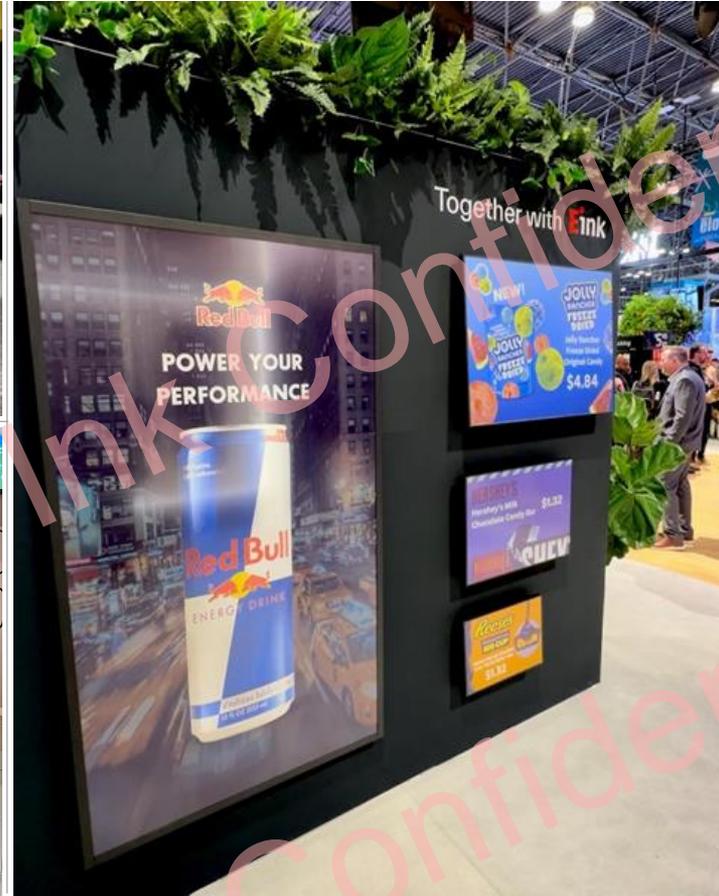


Photo Frame, InkJoy



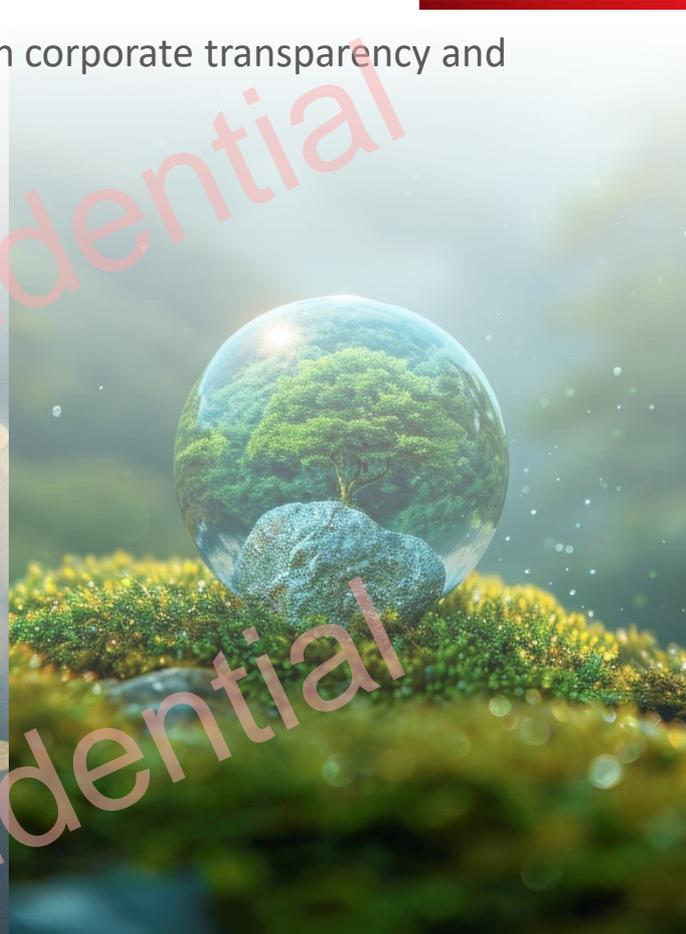
TOKYO SUSTAINABLE BOARD

Enabling Scalable, Sustainable Displays



We Care About the Environment

We're a **CDP double A List** organization, recognized as a leader in corporate transparency and action on Climate Change and Water Security.



Enk Confidential

Ranking Sustainability

S&P Global
Corporate Sustainability Assessment 2025

93

YoY +1 Percentile 100

ITC Electronic Equipment, Instruments & Components

S&P Global ©S&P Global 2026.

E Ink Holdings Inc.
Electronic Equipment, Instruments & Components

Top 1%

Corporate Sustainability Assessment (CSA) 2025 Score

93/100 Score date February 11, 2026 For terms of use, visit www.spglobal.com/yearbook

- E Ink achieved the highest CSA Score among the global ITC industry
- E Ink has been awarded Top 1% in Sustainability Yearbook 2026

S&P Global

Sustainability Yearbook 2026

Meet this Year's top sustainability performers.



S&P Global CSA 2025 ITC Industrial Leaders

Company	Territory	Score
E Ink	Taiwan	93
USI	China	91
Zhen Ding	Cayman	88
Delta	Taiwan	87
AUO	Taiwan	85
Foxconn Ind.	Taiwan	84
Innolux	Taiwan	83
Avary	China	79
Delta	Thailand	78
Samsung SDI	Korea	76

Moving toward Sustainability



**AI Needs Power.
E Ink Saves Power.**



June 2-5

09:30 AM – 5:30 PM



E Ink Booth
#D0101



Venue: NO.5,
Hsin-Yi Rd., Sec 5,
Taipei, Taiwan (TWTC)

E Ink

www.eink.com

Thank You